

COUNTY OF SAN DIEGO

CREDIT OVERVIEW

May 2012













County Presenters

- Don Steuer, Chief Financial Officer / Deputy Chief Administrative Officer
- Dan McAllister, Treasurer-Tax Collector
- Ernie Dronenburg, Assessor / Recorder / County Clerk

Additional County Resources

- Tracy Sandoval, Auditor and Controller / Assistant Chief Financial Officer
- Tracy Drager, Deputy Controller
- Ebony Shelton, Director, Office of Financial Planning
- Jeff Olson, Assessor / Recorder / County Clerk Division Chief
- Rob Castetter, Chief Investment Officer
- Brian Hagerty, Group Finance Director
- Joan Pan, Debt Finance Manager
- Grace Chang, Investment Officer
- Damien Quinn, CAO Staff Officer
- Rosemarie DeGracia, Financial Policy and Planning Officer



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Executive Summary

- Economic Highlights
 - Diverse and broad local economy
 - Future growth of revenue generating industries and large development projects
 - Low tax payment delinquency rate
- Assessed Valuation
 - Ongoing proactive management approach
 - 1% assessed valuation (AV) decrease reflected in Fiscal Year 2012-13 budget
- County's Financial Strength and Stability
 - Proactive management of cost structure
 - Strong fund balances maintained
 - Structurally balanced budget despite structural changes in State / County responsibilities
 - Continued investment in capital infrastructure
- County Pool continues to garner the highest rating of "AAAf"
 - Confidence in Pool continues to grow, with record balance of \$7.3 billion achieved
 - High liquidity maintained for Pool participants
- Pension System
 - Close monitoring of pension fund performance
 - Additional contribution in excess of required contribution planned for Fiscal Year 2012-13



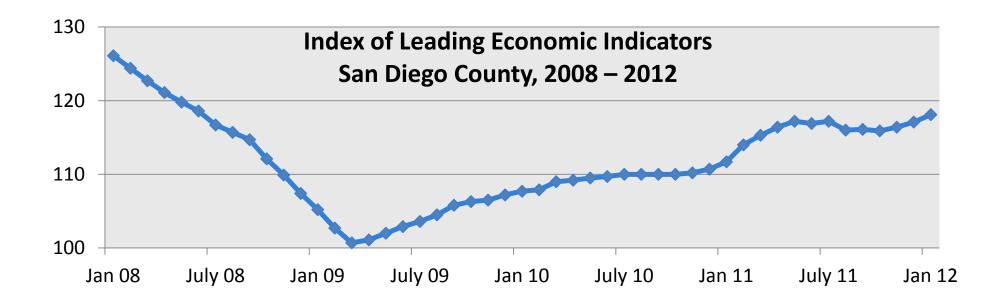


Economic Overview



Regional Economy Continues to Improve

- In January 2012, The University of San Diego's Index of Leading Economic Indicators rose 0.9% from the previous month (1)
 - Increases in both consumer confidence and help wanted advertising
 - Fewer initial jobless claims
 - Increase in local stock prices





Regional Economic Highlights

- San Diego's economy is expected to increase 1.8% in 2012 (1)
 - Region is expected to add 21,000 jobs
 - Consumer spending is on the rise
 - Projected increase of 15.2% in housing construction starts
- In March 2012 the County's unemployment rate was 9.5% (2)
 - State unemployment rate was 11%
 - Average unemployment for top ten largest California Counties was 11.2%
- Diverse industries underpin regional economic strength
 - Tourism
 - Major international ports of entry
 - Defense industry
 - Biotech, tech, venture capital (VC) industries



- San Diego Convention and Visitors Bureau expects 31.7 million visitors to spend \$7.8 billion in 2012, compared to the 31.1 million visitors who spent \$7.5 billion in 2011 (1)
 - The Convention Center expansion plan is in the works. The expansion is expected to generate \$698 million of economic activity annually in addition to the \$1.3 billion a year the Convention Center already generates (2)
 - Comic-Con will stay in San Diego until 2015
- Large theme parks will be debuting new major attractions in 2012
 - LEGOLAND is unveiling a new water ride in May called "Pirate Reef"
 - SeaWorld is opening a new rollercoaster on May 26 called "Manta"
 - San Diego Zoo has a new 4-D theater



Major International Port of Entry

- San Diego County is home to major international ports of entry
 - In 2011, 42,693,791 people crossed the Mexican border into San Diego County (1)
 - The San Ysidro Port of Entry is the busiest land border crossing in the world, and is undergoing an expansion project (2)
 - Construction will begin on the Otay Mesa East Port of Entry 2013; this will be the fourth land border crossing in San Diego County, and will provide greater capacity for freight and vehicle crossing (3)

⁽¹⁾ Bureau of Transportation Statistics

⁽²⁾ General Services Administration

⁽³⁾ San Diego Regional Chamber of Commerce



- The military continues to have a strong presence in San Diego County
 - 7 military bases
 - DoD is expected to have spent \$20.6 billion in 2011, creating 385,391 direct and indirect jobs (1)
 - Top government contractors have a strong presence in San Diego County, including Boeing, Booz-Allen Hamilton, General Dynamics, Lockheed Martin, L-3 Communications, Northrop Grumman, Raytheon, and SAIC
- A total of \$4 billion in reconstruction projects are underway at Camp Pendleton (2)
 - Includes a new \$451 million hospital consisting of 500,000 square feet to treat troops, their families and retirees
 - The largest project being built by the Navy using 2009 American Recovery and Reinvestment Act funds



Biotech, Tech, Venture Capital

- 4,900 jobs added in March 2012 (1)
 - 2,900 in private sector
 - 2,000 in government
- The City of San Diego was ranked in Forbes 2011 Top 10 "Best Cities for Technology Jobs"
 - Over 500 biotech companies employing approximately 40,000 people (2)
 - Leader in software development, systems integration, data processing and other related services, communications, and clean technology research and development (2)
- Venture capital firms invested \$357 million in San Diego companies during the first quarter of 2012 (3)

⁽¹⁾ California Economic Development Department

⁽²⁾ San Diego Regional Economic Development Corporation

⁽³⁾ National Venture Capital Association



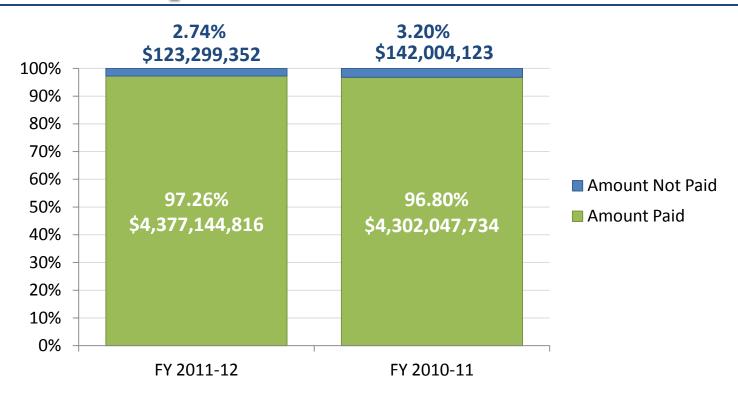
Property Tax Collections: Installment Comparison FY 2011-12



	Amount Billed	Amount Paid	Amount Not Paid	% Amount Not Paid
First Installment	\$2,250,222,084	\$2,212,994,326	\$37,227,758	1.65%
Second Installment	\$2,250,222,084	\$2,164,150,490	\$86,071,594	3.83%
Total	\$4,500,444,168	\$4,377,144,816	\$123,299,352	2.74%



Property Tax Collections: Total Comparison FY 11-12 vs. FY 10-11



	Amount Billed	Amount Paid	Amount Not Paid	% Amount Not Paid
Total FY 2011-12	\$4,500,444,168	\$4,377,144,816	\$123,299,352	2.74%
Total FY 2010-11	\$4,444,051,857	\$4,302,047,734	\$142,004,123	3.20%

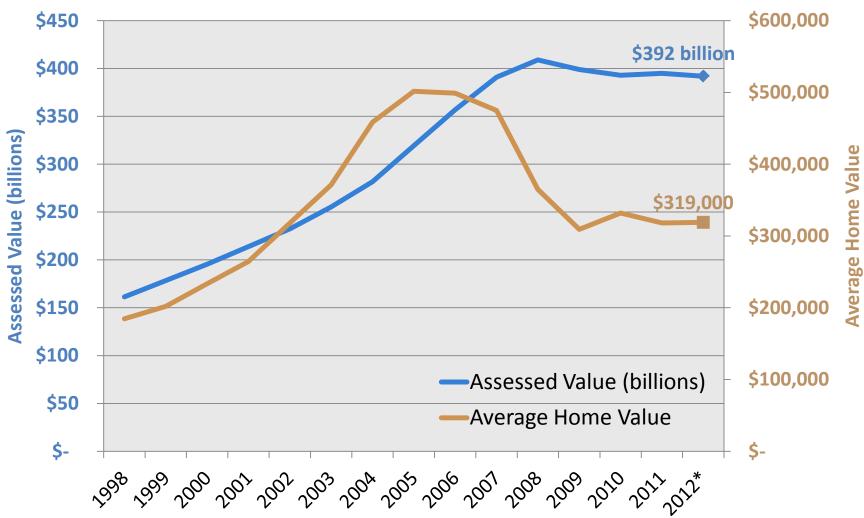




Real Estate Market Update



The Real Estate Market & Assessed Valuation



^{* 2012} Average Home Price is the average home price for March 2012

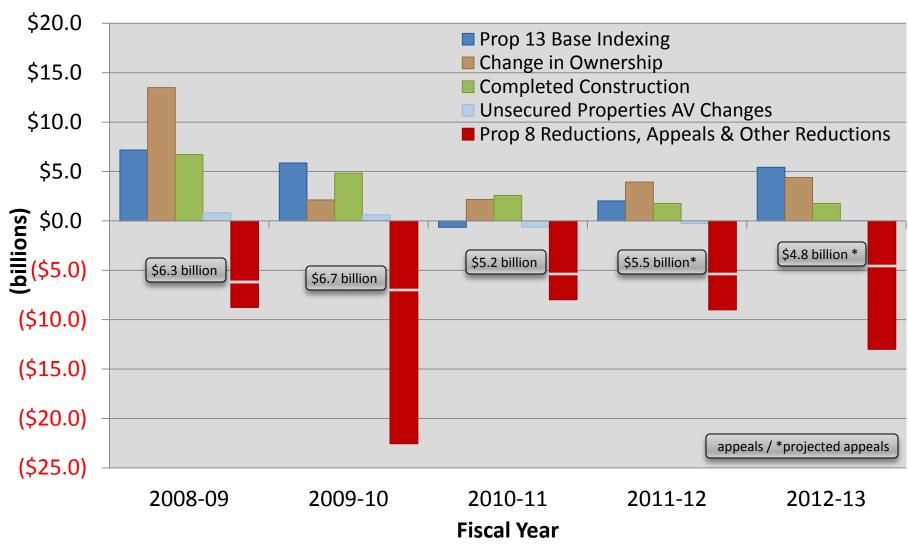


Key Elements of Change in the Annual Property Tax Roll

- Properties with Prop 13 base indexing
- Properties that have changed ownership
- Properties that completed construction this year
- Unsecured properties changes
- Properties with Prop 8 reduction and appeals
- Miscellaneous roll reductions



Historical View of Key Elements





FY 2012-13 Estimated Tax Roll Value Changes

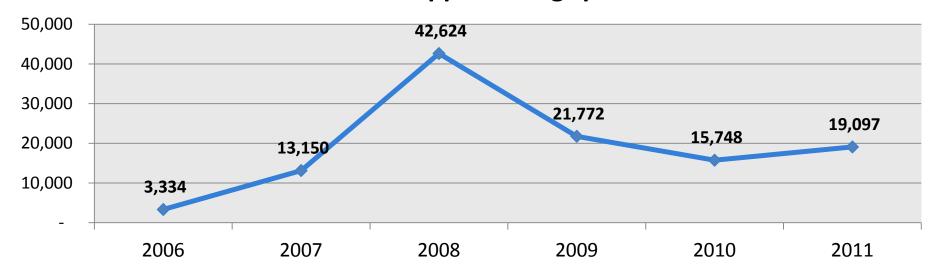
Changes	FY 12-13 Estimated Total (billions)
Prop 13 Based Indexing – 2%	\$5.434
Change in Ownership – \$56,000 per event on average	\$4.391
Completed Construction – flat	\$1.769
Unsecured Properties AV Changes – small positive	\$0.003
Prop 8 Reductions, Appeals & Other Reductions – \$8.24 billion proactive	\$(13.011)
Other Properties (1)	\$(2.018)
	Total ⁽²⁾ \$(3.432)

- (1) \$1.665 billion of this amount is a total of three one-time only major events
- (2) \$3.432 billion is a 0.875% decrease of Fiscal Year 2011-12 AV of \$392.375 billion



Assessment Appeals are Steadying

Assessment Appeal Filings per Year



Average Assessment Appeals Processing Times

<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
417 Days	393 Days	322 Days	204 Days
99.9% Complete	97.9% Complete	93.7% Complete	41.1% Complete

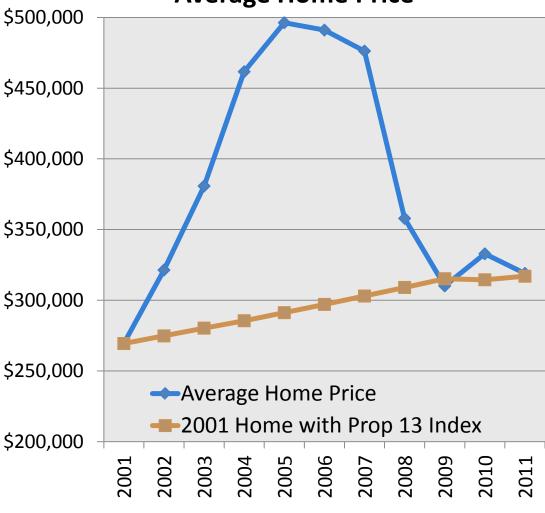


Impact of Indexing

- Case Study: The relationship between property taxes and house value
 - 2001 purchase house
 - Price ="average sales price" in San Diego County
 - No additions or improvements made to the house to date
 - House appreciates at the same rate as the average house in San Diego County

Year	Average Home Price	2001 Home with Prop 13 Index
2001	\$269,000	
2005	\$496,000	\$291,000
2012	\$319,000	\$317,000

Consequences of Indexing the Average Home Price





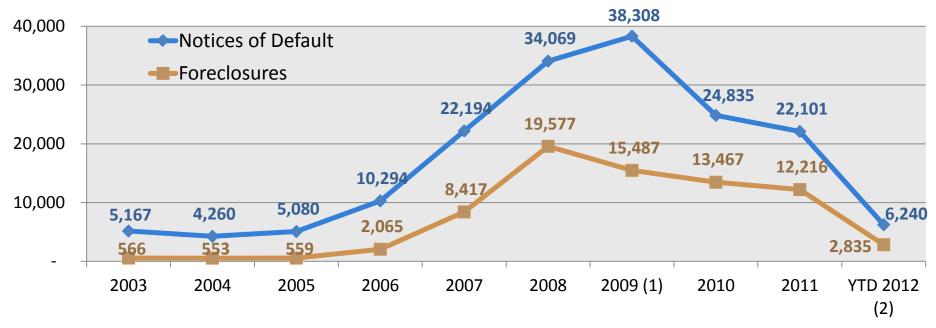
Predicting ... This Year and Beyond

- For the June 30 tax roll:
 - -0.87% change in Assessed Value for Fiscal Year 2012-13
 - Increase of 2% for Prop 13 base (impacts 65% of properties)
 - Continued downward adjustments for properties purchased between 2003 and 2011
 - 56% of properties carry a base assessed value established prior to 2003 stored value
- Residential and commercial property values
 - This year − 2012
 - Residential properties down 0 to 2%, no change for commercial properties
 - "Low-ball" offers are failing multiple offers are occurring
 - Short sales and foreclosure sales are increasing 50%
 - Beyond
 - Slow upward increase in values over the next 2 to 5 years
 - Depressed priced inventory phantom inventory
 - Demographic changes
 - Slow GDP growth
 - Change in product choices rent vs. buy



Notices of Default & Foreclosures

- Notices of Default (NODs) and Foreclosures
 - April 30, 2011 to April 30, 2012
 - Foreclosures decreased by 34%; Notices of Default decreased 17%
 - 2010 to 2011
 - Foreclosures decreased 9%; Notices of Default decreased 11%



⁽¹⁾ Senate Bill 1137 passed in September 2008 required lenders to physically contact borrowers prior to filing a NOD, which impacted the number of foreclosures from March – May 2009

⁽²⁾ YTD 2012 information is through April 30, 2012





Fiscal Year 2011-12 Projected Financial Results



FY 2011-12 Financial Highlights

- Continued reduction of cost structure
 - Reduced 153 FTEs; reduction of 1,516 over 3 years
- Negotiated labor agreements, 2% one time salary payment, 5% flex credit increase, 0.5%-3% reduction in negotiated retirement offset
- Appropriations for capital projects
 - \$70 million for Women's Detention Facility
 - \$35 million for the Waterfront Park
- Continued funding of reserves above targeted levels
- Payment of annual required contribution to SDCERA as determined by actuary
- Third Quarter Projections indicate net General Fund savings of \$182.6 million
 - Expenditures: \$294.3 million lower than amended budget
 - Revenues: \$111.7 million lower than amended budget



FY 2011-12 Third Quarter General Fund Unassigned Fund Balance Projections

	(in millions)
Unassigned Fund Balance as of June 30, 2011	\$612.8
Less Amount used in Fiscal Year 2011-12 Budget for One-Time Expenses	(\$210.1)
Less Subsequent Uses Approved by Board of Supervisors	(\$2.9)
Total Available Unassigned Fund Balance	\$399.9
Third Quarter Projection of Fiscal Year 2011-12 Budgetary Fund Balance	\$182.6
Total Projected Unassigned Fund Balance at June 30, 2012	\$582.5

- Fund Balance uses during Fiscal Year 2011-12
 - Management and Contingency Reserves
 - Integrated Property Tax System



Strong Fund Balances Maintained

Fund Balance	FY 2008 \$ million /		FY 200 \$ million /		FY 2010- \$ million /		FY 201 3 rd Qtr Pro \$ million /	jections
Nonspendable	\$12.0	1.0%	\$12.6	1.0%	\$11.3	0.8%	\$10.7	0.8%
Restricted	232.1	19.5%	151.7	12.4%	215.0	15.4%	239.1	17.1%
Committed	285.6	24.0%	389.4	31.9%	514.7	36.9%	528.8	37.7%
Assigned	84.3	7.1%	72.8	6.0%	40.6	2.9%	40.6	2.9%
Unassigned	576.0	48.4%	593.6	48.7%	612.8	44.0%	582.5	41.5%
TOTAL GF FUND BALANCE	\$1,190.0		\$1,220.1		\$1,394.4		\$1,401.7	

(1) Audited



 The County budgets conservatively, consistently generating a net operating surplus

(in millions)	FY 2008-09	FY 2009-10	FY 2010-11	FY 2011-12 3 rd Quarter
Projected Year-End Unassigned Fund Balance (1)	\$474.6	\$428.3	\$525.9	\$582.5
Actual Year-End Unassigned Fund Balance	576.0	593.6	612.8	TBD
Difference	\$101.4	\$165.3	\$86.9	TBD



Reserve Targets Maintained or Exceeded

 Reserves have not been used and have been maintained above targeted levels

RESERVE TARGETS AND BUDGETED AMOUNTS

Fiscal Year 2011-12 Budgeted General Purpose Revenue (GPR): \$964.4 million

(in millions)	Target		Current
Committed Fund Balance – Unforeseen Catastrophic Events	5%	\$48.2	\$55.5
General Fund Contingency Reserve – Operations	2%	19.3	20.0
General Fund Minimum Fund Balance for Economic Uncertainty	10%	96.4	100.0
TOTAL	17%	\$163.9	\$175.5





Fiscal Year 2012-13 Proposed Operational Plan



FY 2012-13 Proposed Operational Plan Highlights

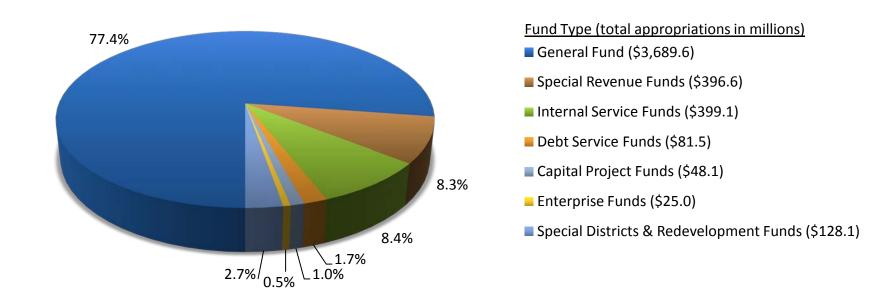
- GPR growth of 0.3% or \$2.7 million and program revenue growth of 1.9% or \$49.5 million
 - Assumes 1.0% decrease in Assessed Value
- Reflects negotiated labor agreements
 - 5% flex credit increase
 - Additional 0.75-2% reduction in negotiated retirement offset
 - 1% one-time salary payment for 5 SEIU bargaining units
- FTE increase of 271.25 98% are funded with program revenue
 - 166.0 for Family Resource Centers / ACCESS
 - 89.0 for AB 109 Public Safety Realignment
 - 16.25 in Other programs
- Proactive pension funding
 - Budgeted retirement contribution of \$19.3 million above ARC
 - Additional Voluntary Contributions will total \$141.7 million since Fiscal Year 2004-05
- Continues pension stabilization fund to prepare for future increases in retirement contributions
- Appropriations for capital projects
 - \$26.2 million for Cedar & Kettner Development
- One-time uses of \$110.6 million to fund one-time projects
- Continues funding of reserves above targeted levels



FY 2012-13 Proposed Operational Plan: All Funds

- Proposed budget for all funds of \$4.77 billion
 - 1.9% decrease from Fiscal Year 2011-12 Adopted Operational Plan

Total Appropriations by Fund Type Fiscal Year 2012-13: \$4.77 billion



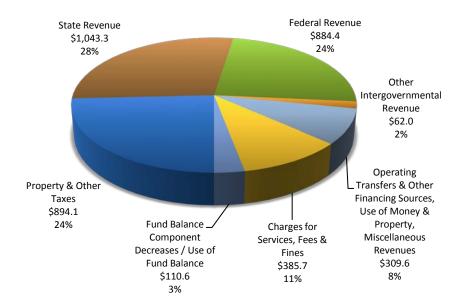


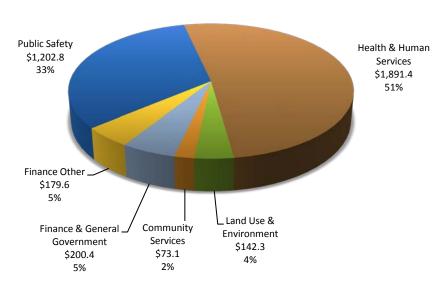
FY 2012-13 Proposed Operational Plan: General Fund

- Proposed budget of \$3.69 billion
 - 1.4% decrease from Fiscal Year 2011-12 Adopted Operational Plan

General Fund Financing Sources
Fiscal Year 2012-13: \$3.69 billion
(in millions)

Appropriations by Group / Agency Fiscal Year 2012-13: \$3.69 billion (in millions)



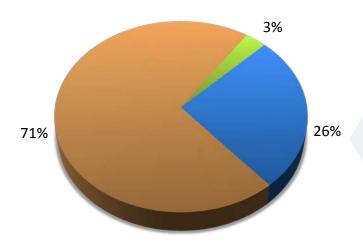




FY 2012-13 Proposed Operational Plan: General Fund Revenue

- Proposed budget of \$3.69 billion
 - 1.4% decrease from Fiscal Year 2011-12 Adopted Operational Plan

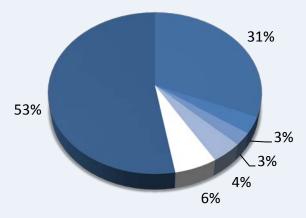
General Fund Financing Sources by Category Fiscal Year 2012-13: \$3.69 billion



General Fund Financing Source Category (total appropriations in millions)

- General Purpose Revenues (\$967.1)
- Program Revenues (\$2,611.9)
- Fund Balance Component Decreases / Use of Fund Balance (\$110.6)

General Purpose Revenue by Source Fiscal Year 2012-13: \$967.1 million



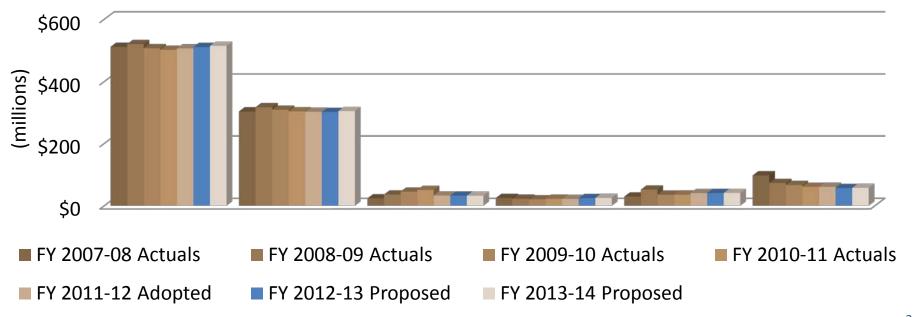
GPR by Source (total appropriations in millions)

- Property Tax Revenue (\$510.5)
- Property Tax in Lieu of VLF (\$301.7)
- Teeter Revenue (\$32.5)
- Sales & Use Tax / In Lieu of Sales (\$24.4)
- Intergovernmental Revenue (\$41.0)
- Other Revenues including RPTT (\$57.1)



Historical General Purpose Revenue

General Purpose Revenues by Source (millions)	FY 2007-08 Actuals	FY 2008-09 Actuals	FY 2009-10 Actuals	FY 2010-11 Actuals	FY 2011-12 Adopted	FY 2012-13 Proposed	FY 2013-14 Proposed
Property Tax Revenue	\$510.8	\$519.8	\$506.4	\$501.2	\$505.8	\$510.5	\$513.9
Property Tax in Lieu of VLF	303.3	316.9	308.8	303.6	302.2	301.7	304.6
Teeter Revenue	23.6	36.1	45.4	50.7	32.9	32.5	32.2
Sales and Use Tax/In Lieu of Sales Tax	24.9	22.4	20.6	22.5	21.7	24.4	25.1
Intergovernmental Revenues	29.4	51.9	35.4	35.7	40.8	41.0	41.2
Other Revenues including RPTT	97.9	73.3	66.7	60.9	61.0	57.0	57.5
TOTAL	\$989.9	\$1,020.5	\$983.3	\$974.6	\$964.4	\$967.1	\$974.5





Additional Budgeted Reserves

Reserve	Proposed Budget (millions)	Required Action to Access
Debt Service Reserves	\$24.6	 Rating Agency, Insurer, Bondholder consent Four votes from Board of Supervisors
Public Liability Reserve	36.3	 Four votes from Board of Supervisors
Workers' Compensation Reserve	100.3	 Four votes from Board of Supervisors
Environmental Trust Fund Reserve	56.0	Existing ordinance amendedFour votes from Board of Supervisors
Tobacco Securitization Special Revenue Endowment Fund	381.2	Board Policy amendedFour votes from Board of Supervisors
TOTAL	\$598.4	



Potential State Impacts

- \$16.7 billion gap, including a \$1 billion reserve, addressed through:
 - 50% cuts, 35% revenue increases (ballot proposal for temporary sales/income taxes), 15% other solutions
- County Impacts primarily in Health and Human Services
 - Redesign of CalWORKS program
 - Reduction in IHSS hours
 - Changes to Coordinated Care Initiative implementation plan
- If successful, Governor's ballot measure will constitutionally protect 2011 Realignment funding



2011 Realignment

- Assembly Bill (AB) 118, Local Revenue Fund 2011
 - State's financial responsibility for various services shifted to Counties
 - Funding dedicated from a portion of sales tax
- AB 109, Public Safety Realignment 2011
 - Expansion of County responsibility for the management of criminal offenders
 - Community Corrections Partnership
 - Matching offenders with the appropriate level of sanction and service
 - Offenders in Custody
 - Supervision of Offenders in the Community
 - Services in the Community



Dissolution of Redevelopment

- Legislation passed in 2011, and further actions taken by courts, effectively dissolved redevelopment agencies as of February 1, 2012
- Department of Finance, State Controller's Office and Auditor and Controller have responsibilities in overseeing the dissolution process
- County has not included in its budget any potential amounts resulting from redistribution



- Continue to monitor short-term and long-term factors
 - Ongoing State budget issues
 - Slow economic recovery
 - Retirement costs
 - Property tax base
 - Sales tax / vehicle license fees
- Strategies to match expenditures to revenues
 - Match program revenue-based services to available revenue
 - Careful consideration of salary and benefit structure
 - Proactively manage retirement costs and obligations
 - Paying above the required contribution
 - Implementing new Tier B for safety and general retirees
 - Negotiating the employer offset
 - Full cost recovery (Board Policy B-29)
 - Re-examine capital program
 - C.O.R.E. (Consolidate Outsource Re-engineer Eliminate)





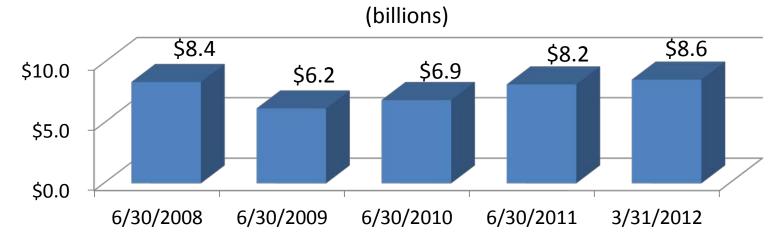
County Retirement System



Retirement System Update

- Estimated total market value of net pension assets
 - June 30, 2011:\$8.2 billion, a 20.9% increase from July 1, 2010
 - March 31, 2012:\$8.6 billion, a 5.6% increase from July 1, 2011
- Pay full annual required contribution, as calculated by the SDCERA actuary, for retirement and Other Post Employment Benefits (OPEB)
- "AAA" rating with Stable Outlook affirmed by Standard & Poor's Rating Services in February 2012

Estimated Total Market Value of Net Pension Assets





SDCERA Funding Status

Fiscal Year	Employer Contribution	Valuation Date (June 30)	UAAL	Funded Ratio
2006-07	\$258.2	2005	\$1,378.4	80.3%
2007-08	236.8	2006	1,232.3	83.6
2008-09	219.6	2007	832.1	89.7
2009-10	189.5	2008	485.4	94.4
2010-11	235.4	2009	785.6	91.5
2011-12 *	294.6	2010	1,566.0	84.3
2012-13 *	326.7	2011	1,940.0	81.5
2013-14 *	388.0	2012	2,432.0	78.1
2014-15 *	433.0	2013	2,832.0	76.0
2015-16 *	429.0	2014	2,561.0	79.5
2016-17 *	431.0	2015	2,354.0	82.2

^{*} Assumes for the year ending June 30, 2012 and each year thereafter, the Association will earn a market return of 8.00%





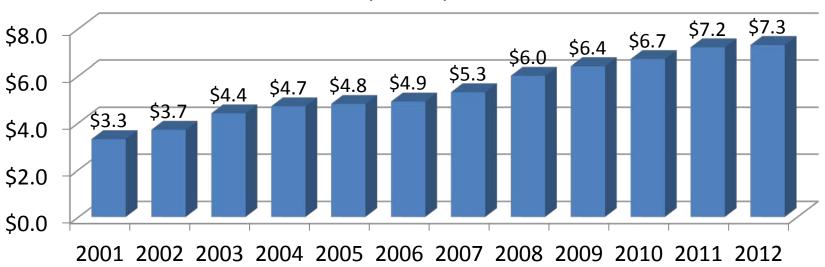
County Investment Pool



- Pool is currently rated "AAAf" by Standard and Poor's
- Goals of the Pool
 - Safeguard the principal of the Pool
 - Meet liquidity needs of the participants
 - Achieve a return on the funds within the parameters of prudent risk management
- On April 18, 2012 the Pool reached a new record high balance of \$7.279 billion

Pool Balance

(billions)

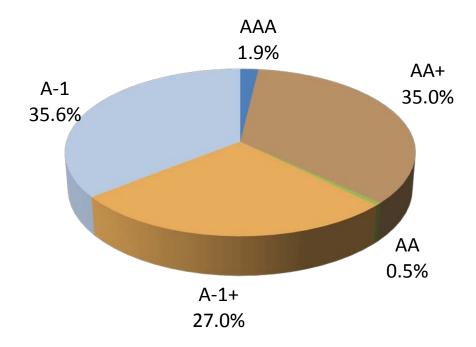




Highly Rated and Liquid

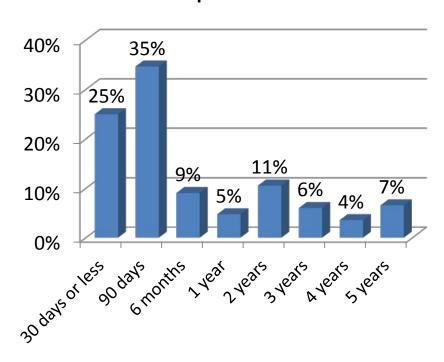
 The pool has maintained a credit rating of "AAAf" since 2001

Credit Rating of Investments April 2012



- The Pool provides ample liquidity to accommodate for State budget challenges
- The Pool has positioned an additional 15% liquidity over the mandated minimum

Maturity Distribution of Investments April 2012



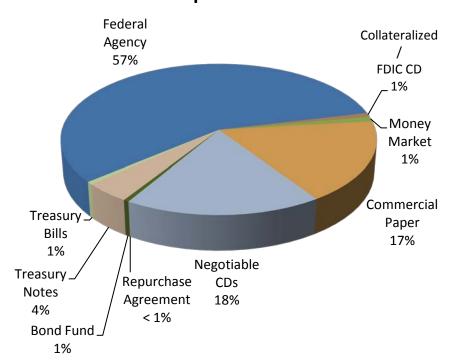


Diversification of Pool Investments and Participants

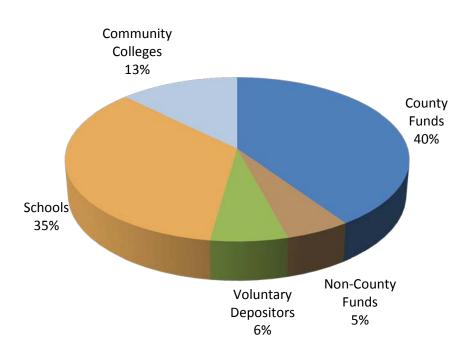
 Limiting the Pool's exposure to each type of security helps meet liquidity needs and lower risk

 Top 10 Pool Participants are 97% of the total Pool

Asset Allocation April 2012



Pool Participants April 2012







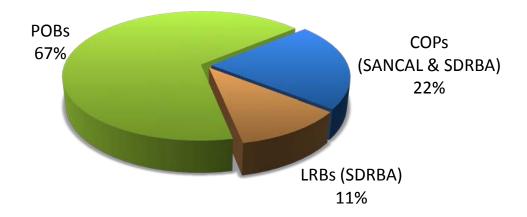
Long-term Obligations



Outstanding Long-term Obligations Payable from the General Fund

As of June 30, 2012 (000s)	Original Principal Amount	Principal Outstanding	FY 12-13 Principal Payment	Final Maturity
Certificates of Participation (COPs)	\$519,260	\$261,360	\$21,445	Feb 2042
Lease Revenue Bonds (LRBs)	136,885	133,755	3,225	Feb 2036
Pension Obligation Bonds (POBs)	929,843	806,845	38,700	Aug 2026
TOTAL	\$1,585,988	\$1,201,960	\$63,370	

Outstanding Principal





FY 2012-13 Budgeted Payments

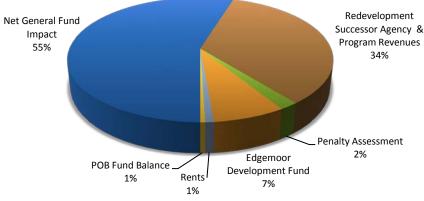
 Principal and interest due throughout Fiscal Year 2012-13 will be advanced to the trustee banks at the beginning of the Fiscal Year

(000s)	Total Proposed Budget	Net General Fund Impact	Redevelopment Successor Agency & Program Revenues	Penalty Assessment	Edgemoor Development Fund	Rents	POB Fund Balance
SANCAL	\$30,636	\$15,352	\$2,904	\$2,457	\$9,279	\$644	\$
SDRBA	12,624	12,158				466	
POBs	81,467	40,841	40,016			-	\$610
TOTAL	\$124,727	\$68,351	\$42,920	\$2,457	\$9,279	\$1,110	\$610

Debt Service Ratios *	
County Debt Service Ratio	3.48%
Debt Service Ratio with SANCAL & SDRBA Offsets	3.04%
Debt Service Ratio with All Offsets	1.91%

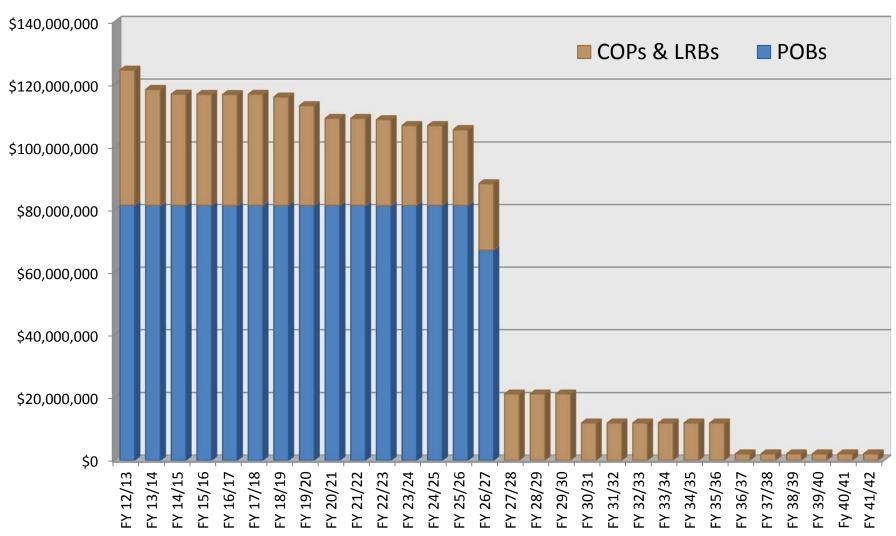
^{*} Debt Service Ratios are the ratio of General Fund secured obligations to General Fund revenue, which excludes fund balance and reserve/designation decreases

Sources of Principal & Interest Payments





Outstanding Debt Service Requirements







Fiscal Year 2012-13 Tax & Revenue Anticipation Note & Cash Flows

Estim	hate	Dar	۸mo	unt
ESUIII	ateu	Pai	AIIIU	uni

\$50 million

Final Maturity

June 28, 2013

Investment of Note Proceeds

County Pool

Anticipated Set-asides

- January 2013 (60%)
- April 2013 (40%)

^{*} Preliminary, subject to change



Financing Schedule *

Date	Milestone
Tuesday, May 8	•County Board of Supervisors authorized issuance of FY12-13 TRAN
Tuesday, May 29	•Receive Ratings •Post Preliminary Official Statement
Week of June 4	•Pricing
Monday, July 2	•Close

^{*} Preliminary, subject to change



FY 2011-12 Projected / Actual Cash Flows

COUNTY OF SAN DIEGO GENERAL FUND MONTHLY CASH FLOW SUMMARY FISCAL YEAR 2011/2012 EST/ACT

(in thousands)

	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total	11/12 TRAN	Variance
	Actual	Estimate	Estimate		Budget										
1 Beginning Cash Balance	750,236												750,236	647,506	102,730
Revenue Categories:															
2 Taxes Current Property	-	5,728	4,282	4,895	17,218	180,927	70,968	6,772	13,422	146,638	34,252	18,419	503,521	505,814	(2,293)
3 Taxes Other Than Current Secured	11,219	5,767	8,585	5,869	6,093	4,961	161,307	5,233	4,426	4,150	158,186	13,451	389,247	381,647	7,600
Licenses, Permits & Franchises	2,518	3,677	2,679	2,559	3,926	2,648	4,299	3,290	3,005	7,939	2,722	2,456	41,718	41,618	100
Fines, Forfeitures & Penalties	1,569	1,765	1,522	2,102	4,815	1,953	3,115	5,075	2,263	3,096	7,206	18,781	53,262	54,364	(1,102)
Revenue Use - Money & Property	2,981	2,789	1,218	1,512	750	651	1,302	687	676	1,508	672	484	15,230	17,691	(2,462)
Intergovernmental Revenue	61,444	149,932	84,789	154,231	77,783	179,776	110,617	147,396	112,417	171,071	146,643	174,561	1,570,659	1,749,784	(179,125)
Charges for Current Services	20,301	20,788	15,441	22,056	28,806	21,822	24,567	23,188	19,369	38,124	21,746	24,481	280,689	289,105	(8,417)
Miscellaneous Revenue	1,508	604	6,347	1,995	2,948	6,150	17,993	915	2,744	3,994	4,953	6,953	57,103	25,692	31,411
Other Financing Sources	19,237	407	3,913	16,839	16,760	25,009	18,931	19,022	29,193	16,309	24,200	34,650	224,470	241,422	(16,952)
Total Revenues	120,776	191,457	128,777	212,058	159,098	423,897	413,100	211,578	187,515	392,827	400,580	294,235	3,135,898	3,307,137	(171,239)
4 Teeter Receipts	23,273	4,360	10,369	6,427	7,247	3,911	5,253	2,341	2,228	2,201	3,611	3,534	74,754	105,000	(30,246)
Short Term Borrowing (Trans)	50,000												50,000	50,000	-
Total Receipts	194,049	195,817	139,145	218,486	166,346	427,808	418,353	213,919	189,743	395,028	404,191	297,769	3,260,652	3,462,137	(201,485)
Expenditure Categories:															
5 Salaries & Employee Benefits	492,420	94,194	116,813	83,107	79,871	81,016	80,438	80,659	117,749	82,327	83,400	83,481	1,475,475	1,529,218	(53,743)
Services and Supplies	84,825	85,585	83,967	87,127	85,373	68,337	92,518	80,470	89,733	97,789	97,984	118,598	1,072,305	1,185,036	(112,730)
6 Other Charges	87,438	27,044	54,943	35,633	33,358	47,907	28,533	29,779	54,283	43,032	49,012	48,669	539,630	600,111	(60,481)
Fixed Assets - Equipment	355	822	1,052	868	221	286	200	934	675	164	304	547	6,429	8,070	(1,641)
Operating Transfers	3,120	203	6,177	3,946	38,264	3,888	5,368	27,714	7,003	12,247	16,543	15,156	139,629	152,580	(12,951)
Total Expenditures	668,158	207,848	262,953	210,681	237,087	201,433	207,057	219,556	269,443	235,560	247,242	266,450	3,233,468	3,475,015	(241,547)
Teeter Disbursements												78,000	78,000	95,700	(17,700)
Short-Term Borrowing (Trans)							30,000			20,000			50,000	50,000	-
Total Disbursements	668,158	207,848	262,953	210,681	237,087	201,433	237,057	219,556	269,443	255,560	247,242	344,450	3,361,468	3,620,715	(259,247)
General Fund Month Ending Cash	276,127	264,096	140,288	148,093	77,352	303,727	485,023	479,386	399,686	539,154	696,102	649,421	649,421	488,929	160,492
7 Tobacco Tax Settlement Ending Cash	8,060	8,049	8,060	8,071	8,071	8,071	8,083	8,083	8,083	8,090	8,090	8,090	8,090	8,049	41
Cash Balance Including Tobacco	284,187	272,145	148,348	156,165	85,423	311,798	493,106	487,469	407,769	547,244	704,192	657,511	657,511	496,978	160,533

Footnotes:

- 1 Beginning cash is for the General Fund only.
- 2 Property tax payments are received in Dec and Apr. The County participates in the alternative method of secured property tax apportionment (the TEETER Plan) available under the Revenue and Taxation Code of the State of California.
- 3 VLF- in- lieu payments are apportioned each Jan and May.
- 4 Teeter cash receipts of \$105M are reflected in the General Fund because the County will continue to internally fund the Teeter Plan.
- 5 Jul includes \$327M for Retirement Advances and OPEB, and \$81.3M for POBs. Sep and Mar have three pay periods. The third pay period does not include health benefits. Aug includes a 2% (\$18M) one-time monetary payment of annual base wages.
- 6 Jul includes \$38.9M annual lease payment.
- 7 The Tobacco Settlement Trust Fund represents amounts that are available to the General Fund, however, to facilitate tracking of these balances, they are maintained in a separate trust fund.



FY 2012-13 Projected Cash Flows

COUNTY OF SAN DIEGO GENERAL FUND MONTHLY CASH FLOW SUMMARY FISCAL YEAR 2012/2013 EST

(in thousands)

	Jul Estimate	Aug Estimate	Sep Estimate	Oct Estimate	Nov Estimate	Dec Estimate	Jan Estimate	Feb Estimate	Mar Estimate	Apr Estimate	May Estimate	Jun Estimate	Total
1 Beginning Cash Balance	657,511												657,511
Revenue Categories:													
2 Taxes Current Property	-	5,469	4,787	4,882	14,834	182,034	69,812	5,804	12,640	143,960	46,750	19,519	510,491
3 Taxes Other Than Current Secured	11,650	5,206	10,276	5,945	7,743	5,612	160,566	5,154	4,853	8,087	148,017	10,512	383,622
Licenses, Permits & Franchises	2,370	3,255	2,638	2,230	3,543	3,016	3,876	3,655	3,036	8,038	3,086	2,870	41,613
Fines, Forfeitures & Penalties	2,248	1,835	1,721	2,617	5,124	1,897	3,566	4,459	4,347	4,481	8,663	10,973	51,930
Revenue Use - Money & Property	3,465	1,127	1,024	1,476	607	565	1,264	810	557	1,542	938	528	13,903
Intergovernmental Revenue	87,698	130,493	107,890	188,183	131,265	172,873	153,943	145,937	147,726	159,847	152,890	199,679	1,778,425
Charges for Current Services	20,524	21,017	15,612	22,299	29,123	22,063	24,838	23,444	19,583	38,544	30,352	24,750	292,148
Miscellaneous Revenue	1,130	453	4,757	1,495	2,210	4,610	2,243	686	2,057	2,993	3,712	5,211	31,556
Other Financing Sources	20,054	707	21,520	20,663	21,048	25,515	20,057	23,181	32,769	20,822	22,594	35,186	264,115
Total Revenues	149,139	169,561	170,225	249,790	215,497	418,184	440,165	213,129	227,567	388,314	417,003	309,229	3,367,803
4 Teeter Receipts	19,649	3,500	10,783	7,854	5,486	5,194	5,226	2,552	2,663	4,618	4,621	2,856	75,000
Short Term Borrowing (Trans)	50,000												50,000
Total Receipts	218,788	173,061	181,008	257,644	220,983	423,378	445,390	215,681	230,230	392,932	421,623	312,085	3,492,803
Expenditure Categories:													
5 Salaries & Employee Benefits	507,755	125,940	88,291	88,600	88,138	87,693	87,572	87,761	126,949	88,760	88,073	88,159	1,553,691
Services and Supplies	104,076	91,746	99,769	101,298	88,112	86,856	98,552	87,095	102,805	101,155	98,955	107,052	1,167,472
6 Other Charges	84,822	43,865	55,318	37,878	38,108	52,549	38,100	37,670	54,759	53,341	38,011	38,913	573,336
Fixed Assets - Equipment	1,156	269	189	93	468	598	244	440	1,744	601	244	440	6,484
Operating Transfers	7,519	6,392	7,051	8,135	12,985	9,422	10,372	13,813	12,497	11,278	13,053	12,936	125,454
Total Expenditures	705,328	268,213	250,618	236,004	227,811	237,118	234,840	226,779	298,754	255,136	238,336	247,500	3,426,437
Teeter Disbursements												75,000	75,000
Short-Term Borrowing (Trans)							30,000			20,000			50,000
Total Disbursements	705,328	268,213	250,618	236,004	227,811	237,118	264,840	226,779	298,754	275,136	238,336	322,500	3,551,437
Month End Cash Balance	170,971	75,818	6,208	27,848	21,020	207,280	387,830	376,732	308,208	426,005	609,292	598,876	598,876

Footnotes:

- 1 Actual beginning cash balance includes Tobacco Settlement Trust of \$8M. The Tobacco Settlement Trust fund represents amounts that are available to the General Fund, however, to facilitate tracking of these balances, they are maintained in a separate fund.
- 2 Property tax payments are received in Dec and Apr. The County participates in the alternative method of secured property tax apportionment (the TEETER Plan) available under the Revenue and Taxation Code of the State of California.
- 3 VLF- in- lieu payments are apportioned each Jan and May.
- 4 Teeter cash receipts of \$75M are reflected in the General Fund because the County will continue to internally fund the Teeter Plan.
- 5 Jul includes \$337.4M for Retirement Advances and OPEB, and \$80.8M for POBs. Aug and Mar have three pay periods. The third pay period does not include health benefits.
- 6 Jul includes \$43.3M annual lease payment.







- Conservative financial management
 - Continued and close review and monitoring of County cost structure
 - Ongoing programs
 - Retirement
 - Revenue sources
 - Low and manageable debt levels, with a practice of paying cash
 - Annual review of capital program, which is largely funded with cash
- County Policies and Administrative Manual formalize the County's strong financial management practices
 - Fund balance and reserves
 - Use of one-time revenues for one-time purposes only
 - Capital Facilities and Space Planning, Use of Capital Program Funds
 - Long-term Obligation Management, Debt Advisory Committee
 - Post-issuance compliance, refunding, and swap policies
 - Risk Overview Committee, Disclosure controls and procedures
 - Treasury Oversight Committee, Investment Policy, Investment Manual



- County operates within a diverse, recovering economy
- County continues to proactively monitor and manage assessed valuation
- County has institutionalized and continues to practice conservative fiscal management:
 - Proactively managing cost structure
 - Consistently maintaining strong fund balances and reserves
 - Close monitoring of current and future capital needs
 - Continued review of and response to pension fund performance
- County continues to position itself to successfully provide services while managing slow economic recovery, uncertainty of State budget actions, and the changing needs of County residents